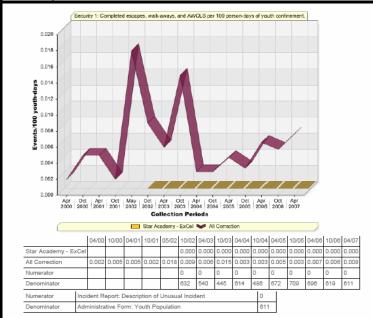
6 ExCEL

6.1 Security

This includes measures such as escapes, contraband and lost or misplaced equipment.

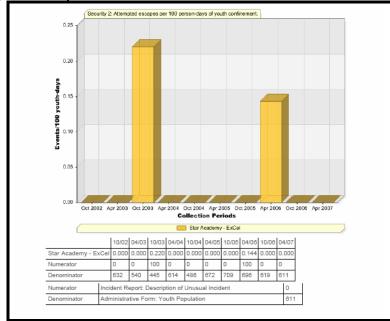
6.1.1 Security 1 Escapes: Completed

Completed escapes, walk-aways, and AWOL's per 100 person days of youth confinement.



Completed escapes, walk-aways, and AWOL's have remained at zero for the last ten consecutive data collections. 6.1.2 Security 2 Escapes: Attempted

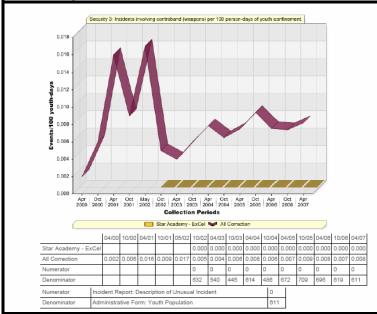
Attempted escapes per 100 person days of youth confinement.



There are no attempted escapes for the October '06 and April '07 data collection.

6.1.3 Security 3 Contraband: Weapons

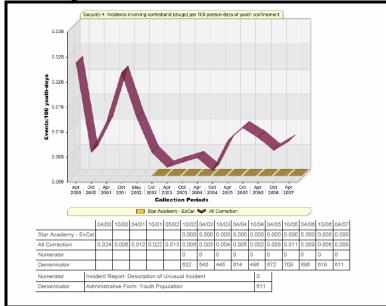
Incidents involving contraband (weapons) per 100 person days of youth confinement.



There were no incidents involving contraband (weapons) for the tenth consecutive data collection.

6.1.4 Security 4 Contraband: Drugs

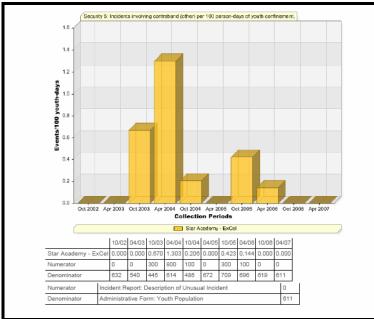
Incidents involving contraband (drugs) per 100 person days of youth confinement.



There were no incidents involving contraband (drugs) for the tenth consecutive data collection.

6.1.5 Security 5 Contraband: Other

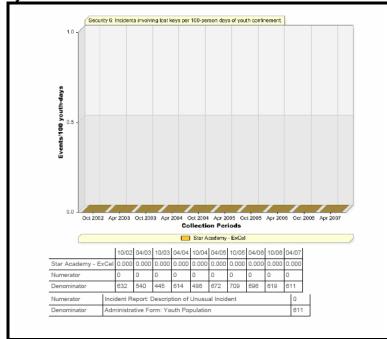
Incidents involving contraband (other) per 100 person days of youth confinement.



There are zero incidents involving contraband in October '06 and April '07 data collection.

6.1.6 Security 6 Lost Keys

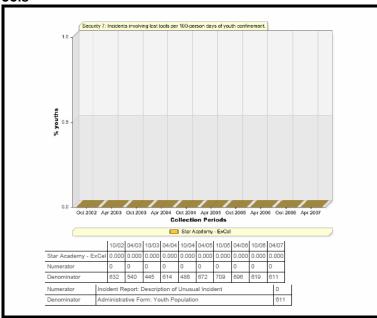
Incidents involving lost keys per 100 person days of youth confinement.



There were no incidents involving lost keys for the tenth consecutive data collection.

6.1.7 Security 7 Lost Tools

Incidents involving lost tools per 100 person days of youth confinement.



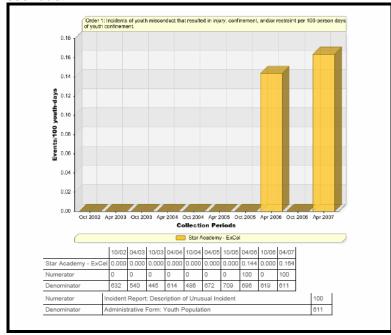
There were no incidents involving lost tools for the tenth consecutive data collection.

6.2 Order

This includes measures such as misconduct, use of restraints and isolation, and idle waking hours.

6.2.1 Order 1 Youth Misconduct

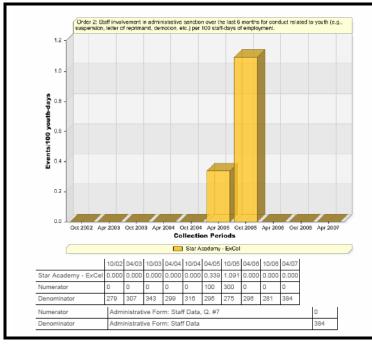
Incidents of youth misconduct per 100 person days of youth confinement.



Incidents of youth misconduct continued to be zero for October '06 data collection and increased to one incident for April '07.

6.2.2 Order 2 Administrative Sanction: Staff Involvement

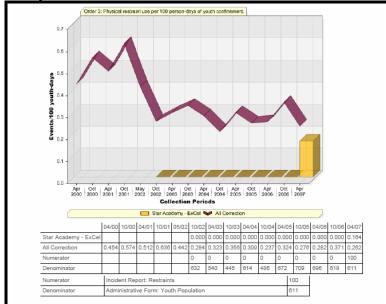
Staff involvement in administrative sanction for conduct related to youth (e.g., suspension, letter of reprimand, demotion, etc) per 100 staff days of employment.



There were zero incidents of staff involvement in administrative sanction for conduct related to youth for the October '06 and for the April '07 collection.

A FIP was developed for this OM in October 2005, which has been deemed successful and formally closed. 6.2.3 Order 3 Restraints: Physical

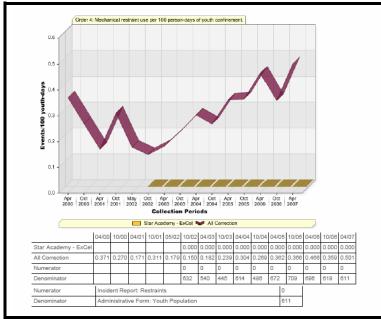
Physical restraint use per 100 person days of youth confinement.



Physical restraint use remains at zero for the tenth consecutive data collection.

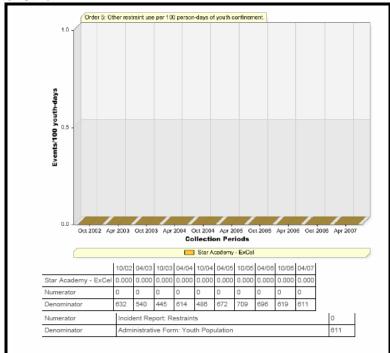
6.2.4 Order 4 Restraints: Mechanical

Mechanical restraint use per 100 person days of youth confinement.



Mechanical restraint use remains at zero for the tenth consecutive data collection. 6.2.5 Order 5 Restraints: Other

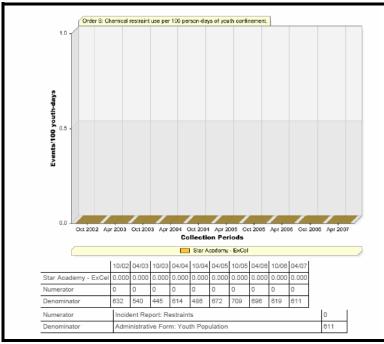
Other restraint use per 100 person days of youth confinement



There have been no incidents of other restraint use for all ten data collections.

6.2.6 Order 6 Restraints: Chemical

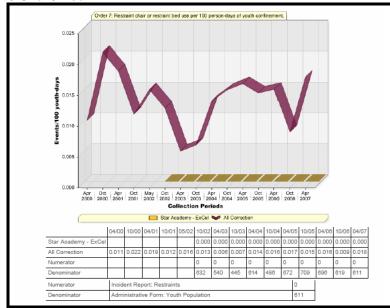
Chemical restraint use per 100 person days of youth confinement.



There have been no incidents of chemical restraint use for all ten data collections.

6.2.7 Order 7 Restraints Chair/ Bed

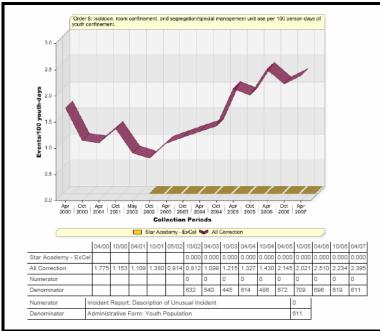
Restraint chair or restraint bed use per 100 person days of youth confinement.



Restraint chair/restraint bed use continues to be zero for all data collections to date.

6.2.8 Order 8 Confinement: Isolation/ Room

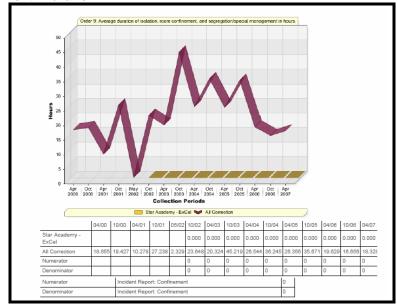
Use of isolation and room confinement and segregation/special management unit use per 100 person days of youth confinement.



There was no use of isolation and room confinement for the tenth consecutive data collection.

6.2.9 Order 9 Confinement: Duration

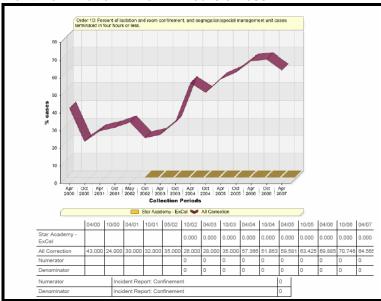
Average duration of isolation and room confinement and segregation/special management unit in hours.



Average duration of isolation and room confinement is not applicable for all data collections to date since no youth were held in isolation or confinement.

6.2.10 Order 10 Confinement: Termination Time in 4 hours or less

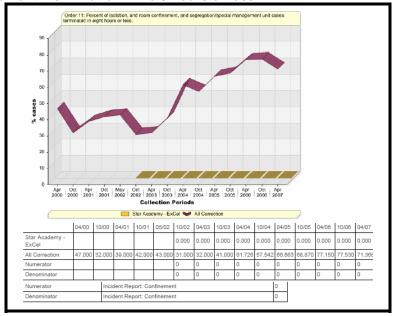
Percent of isolation or room confinement and segregation/special management unit cases terminated in four hours or less.



Percent of isolation or room confinement terminated in four hours or less is not applicable for all ten data collections to date since no youth were held in isolation or confinement.

6.2.11 Order 11 Confinement: Termination Time 8 hours or less

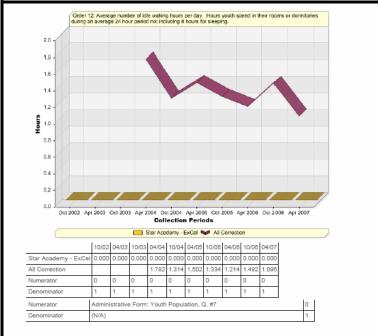
Percent of isolation or room confinement and segregation/special management unit cases terminated in eight hours or less.



Percent of isolation or room confinement cases terminated in eight hours or less is not applicable for all ten data collections to date since no youth were held in isolation or confinement.

6.2.12 Order 12 Idle Hours

Number of idle hours youth spend in their rooms or dorms not including 8 hours for sleeping.



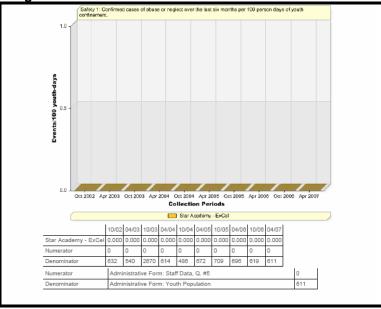
Average number of idle waking hours per day is zero for the eighth tenth consecutive data collection.

6.3 Safety

This includes injuries, overpopulation, self-destructive behavior, assaults, and fear for safety.

6.3.1 Safety 1 Abuse or Neglect

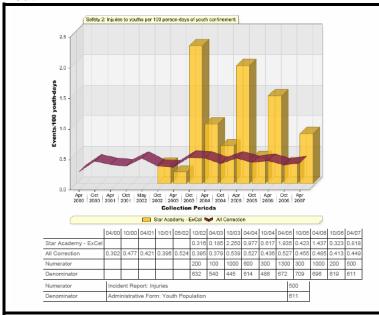
Number of confirmed cases of abuse or neglect over the last six months per 100 person days of youth confinement.



There have been no confirmed cases of abuse or neglect for all data collections.

6.3.2 Safety 2 Injuries: Youth

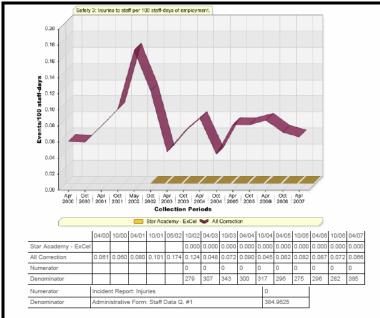
Injuries to youth per 100 person days of youth confinement.



Injuries to youth per 100 person days decreased to two incidents per 100 days in October '06, a rate of .323. In April '07 the number of injuries increased to 5 incidents for a rate of .818. The national averages for October '06 is .413 and .449 for April '07.

6.3.3 Safety 3 Injuries: Staff

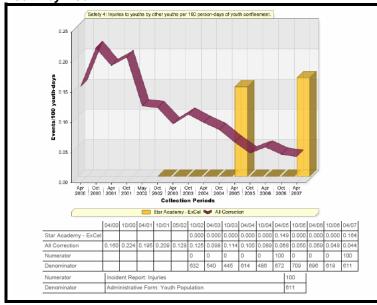
Injuries to staff per 100 staff days of employment.



Reported injuries to staff has consistently been zero for all data collections to date.

6.3.4 Safety 4 Injuries: Youth by Youth

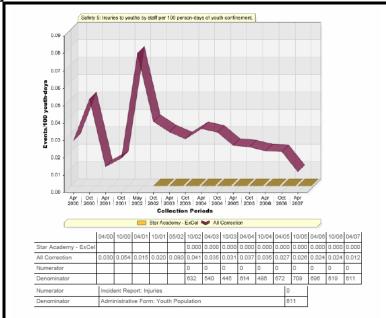
Injuries to youth by other youth per 100 person days of youth confinement.



Injuries to youth by other youth per 100 person days of confinement is zero for October '06 and increase to one incident in April '07. The national average is .164 for April '07.

6.3.5 Safety 5 Youth by Staff

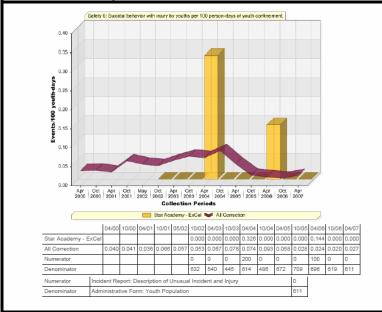
Injuries to youth by staff per 100 person days of youth confinement.



There are no injuries to youth by staff for all data collections.

6.3.6 Safety 6 Suicidal Behavior: With Injuries

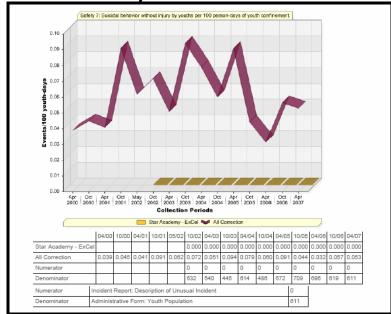
Suicidal behavior with injury by youth per 100 person days of youth confinement.



Suicidal behavior with injury by youth is zero for October '06 and April '07. The national average for April data collection is .027.

6.3.7 Safety 7 Suicidal Behavior: Without Injuries

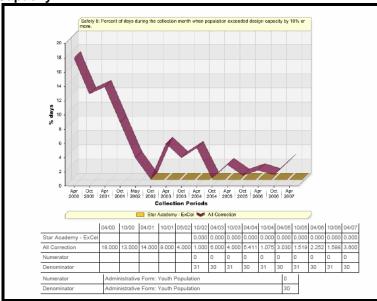
Suicidal behavior without injury by youth per 100 person days of youth confinement.



Suicidal behavior without injury by youth remains at zero for the tenth consecutive data collection.

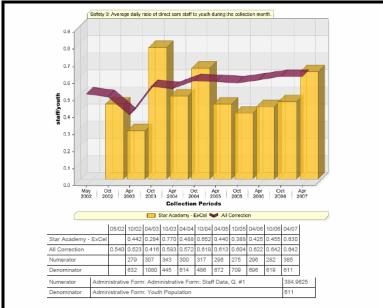
6.3.8 Safety 8 Design Capacity

Percent of days during the collection month when population Exceeded design capacity by 10 percent.



Percent of days during the assessment period when the population exceeded the design capacity by 10% or more is again zero for the tenth consecutive data collection. 6.3.9 Safety 9 Ratio: Direct Care Staff To Youth

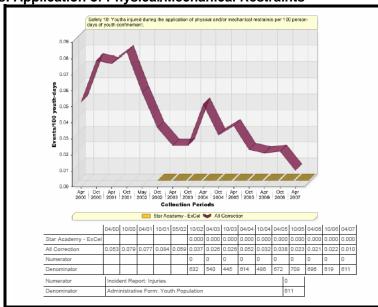
Average ratio of direct care staff to youth for each day during the collection month.



Average ratio of staff to youth increased in October '06 to a rate of .455, and increased again in April '07 to a rate of .630. The national averages for these data collections are .642 for both data collections.

6.3.10 Safety 10 Injuries: Application of Physical/Mechanical Restraints

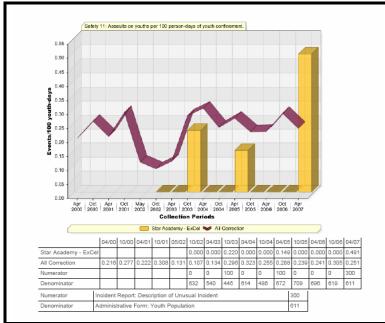
Youth injured during the application of physical and/or mechanical restraints per 100 days of youth confinement.



Youth injured during the application of physical or mechanical restraints has continued to be zero for all ten data collection periods to date.

6.3.11 Safety 11 Assaults: Youth

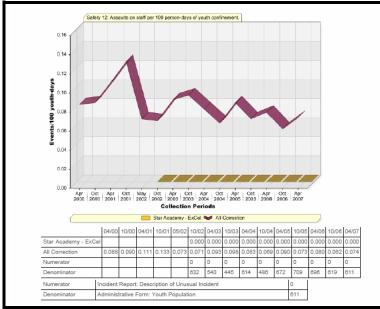
Assaults on youth per 100 person days of youth confinement.



Assaults on youth per 100 person days of youth confinement is zero for October '06 and increase to three incidents in April '07. These remain lower than the national averages, which are .305 in October and .251 in April.

6.3.12 Safety 12 Assaults: Staff

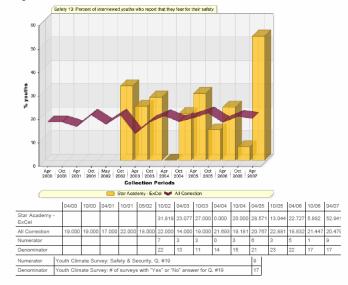
Assaults on staff per 100 person days of youth confinement.



Assaults on staff per 100 days of youth confinement continues to be zero incidents for all data collection periods to date.

6.3.13 Safety 13 Fear For Safety: Youth

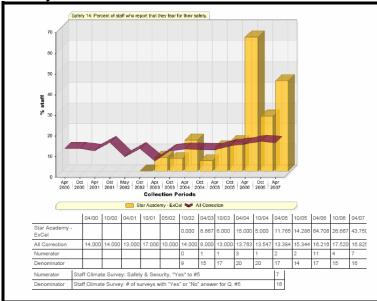
Percent of interviewed youth who report that they fear for their safety.



The percent of interviewed youth that report fearing for their safety decreased from the previous data collection. 6% of youth feared for their safety in October '06 compared to 21% nationally. This increased to 53% in April '07 compared to 20% nationally.

A FIP was developed for this OM in October 2002, which has been deemed successful and formally closed. Fear surveys are given to youth monthly and issues are debriefed. This OM is being monitored closely. 6.3.14 Safety 14 Fear For Safety: Staff

Percent of staff who report that they fear for their safety.



Four staff reported that they fear for their safety in October '06, (27%) and seven staff reported fearing for their safety in April '07, (17%). The national averages for these data collections are 17% in October and 16% in April.

A FIP was created for this OM in October '05, re-evaluated in April '07, and is currently open. See details listed below.

6.3.14.1

Problem: Staff reporting that they fear for their safety has significantly increased. With new staff and new program management a fresh approach to the internal fear surveys will take place. They will be administered not only to direct care program staff but also to direct care education staff at different times. The (FIP) team will then identify what the fears are, and what organizational program they are coming from (program, education, maintenance team members).

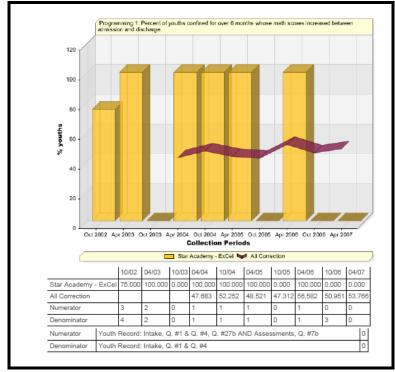
Final Solution: This FIP continues to be an on-going priority. The treatment director's will take the lead on this (FIP) and communicate the survey outcomes back to the senior staff involved. One goal is to determine if the known fears can be remedied or if it is beyond our control. Discussion of fear concerns from past fear surveys dealt with the following items: (poor radios, difficult youth, lack of staff) Many transitional changes have occurred at STAR Academy this last year and many staff have shifted responsibilities. A new "Youth Conduct of Standards" operational memorandum has been established to help with the program transition. New radios have been ordered and each staff will maintain their own, overfill positions have been approved as well as hiring more temps. New de-escalation training has become available and will be reviewed with staff. (Jireh) Better communication among program staff has been established. (ALERT Sheets/All Staff email) On site supervisor and roaming staff have been established which has helped in situations and staff coverage. State PbS Coordinator will collaborate with other jurisdictions to see if they have successful action steps that we might utilize.

6.4 Programming

This includes academic progress as well as measures pertaining to mental health, social skills, substance abuse, individual treatment plans [ITP], family contacts, and volunteers.

Programming 1 Scores: Math 6.4.1

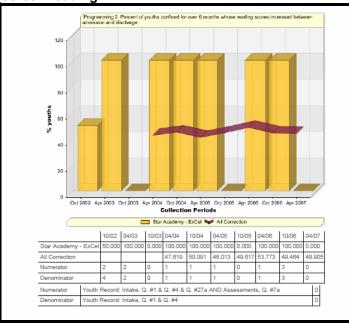
Percent of youth confined for over 6 months whose math scores increased between admission and discharge.



The percent of youth confined over 6 months that had math scores increase between admission and discharge did not apply for October '06 and April '07. PbS can not accurately measure this outcome for the ExCEL Program due to their shorter length of stay.

6.4.2 **Programming 2 Scores: Reading**

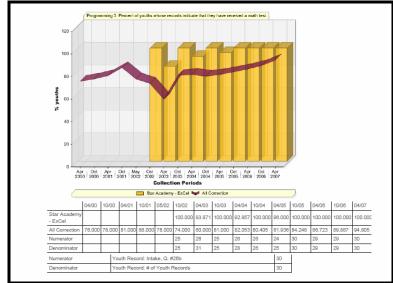
Percent of youth confined for over 6 months whose reading scores increased between admission and discharge.



The percent of youth confined over 6 months that had reading scores increase between admission and discharge was 100% for October '06. ExCEL had three youth in their program for over 6 months for this data collection whose scores increased. This OM was not applicable for April '07. PbS can not accurately measure this outcome for the ExCEL Program due to their shorter length of stay.

6.4.3 Programming 3 Admission: Math Test

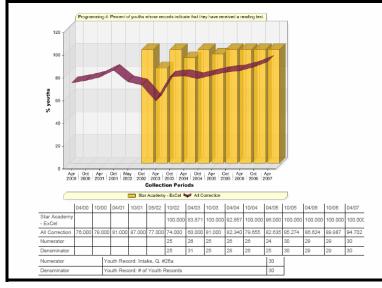
Percent of youth whose records indicate that they received a math test at admission.



Percent of youth whose records indicate they have received a math test at admission was 100% in October '06 and April '07. The national average for this OM in April was 95%.

6.4.4 Programming 4 Admission: Reading Test

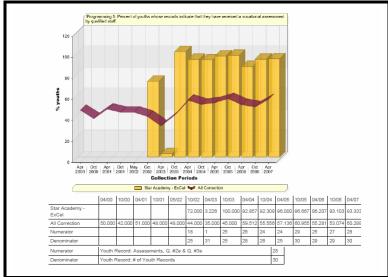
Percent of youth whose records indicate that they received a reading test at admission.



Percent of youth whose records indicate they have received a reading test at admission increased to 100% for October '06 and April '07 compared to 95% nationally.

6.4.5 Programming 5 Admission: Vocational Assessment

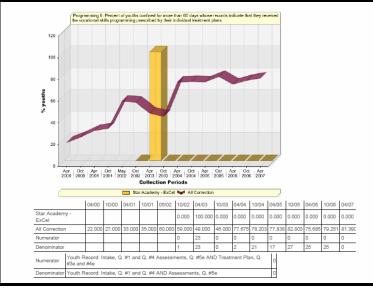
Percent of youth whose records indicate that they received a vocational assessment by qualified staff.



Percent of youth whose records indicate they have received a vocational assessment by qualified staff was 93% for October '06 and for April '07. The national averages for these data collections are 53% and 60%.

6.4.6 Programming 6 Programming: Vocational Skills

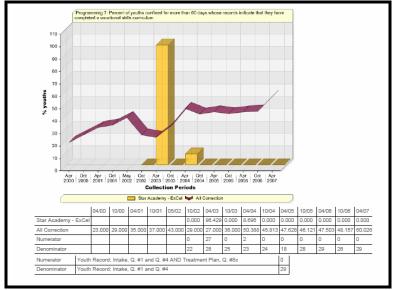
Percent of youth confined for more than 60 days whose records indicated that they received the vocational skills programming prescribed by their individual treatment plans.



Percent of youth confined for more than 60 days whose records indicate they've received vocational skills programming is not applicable for October '06 and April '07 since a vocational skills program is not provided at ExCEL. The national averages are 79% for October and 81% for April.

6.4.7 Programming 7 Curriculum: Vocational Skills

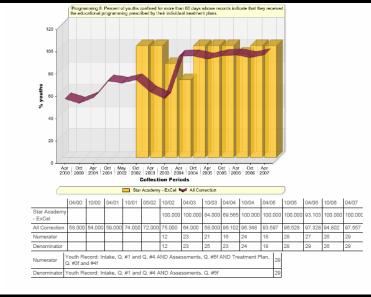
Percent of youth confined for more than 60 days whose records indicate that they have completed a vocational skills curriculum.



Percent of youth confined for more than 60 days whose records indicate that they've completed a vocational skills curriculum is not applicable in October '06 and April '07. Vocational Skills Curriculum is not provided at the ExCEL Program so this OM is not applicable.

6.4.8 Programming 8 Programming: Educational

Percent of youth confined for more than 60 days whose records indicated that they received the educational programming prescribed by their individual treatment plans.



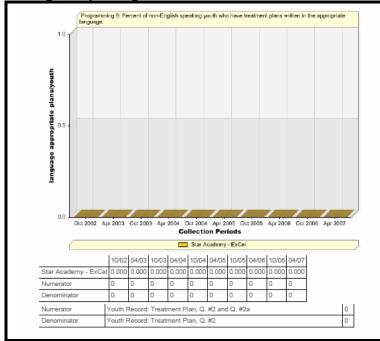
Percent of youth confined for more than 60 days whose records indicate they've received the education programming as prescribed in their ITP was 100% for October '06 and for April '07. The national averages are 95% and 97% respectively.

A FIP was developed for this OM in October '03 along with Programming 17 and has been deemed successful and formally closed.

December 2007

6.4.9 Programming 9 Non English Speaking Youth

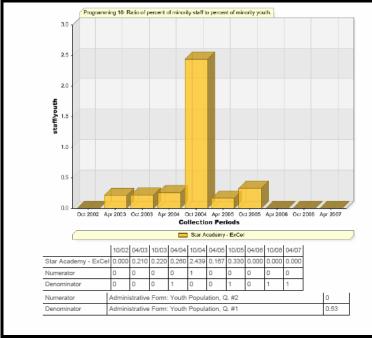
Percent of non-English speaking youth who have treatment plans written in the appropriate language.



Percentage of non-English speaking youth who have treatment plans written in the appropriate language did not apply to ExCEL for the October '06 nor the April '07data collections.

6.4.10 Programming 10 Minority Ratio

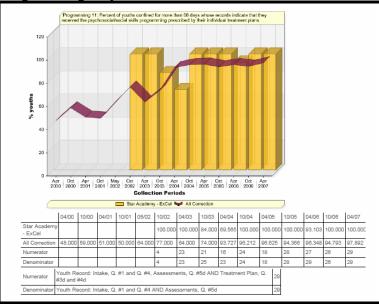
Ratio of percent of minority staff to percent of minority youth.



Ratio of minority staff to minority youth was zero percent in October '06 and in April '07.

6.4.11 Programming 11 Programming: Psychosocial/Social Skills

Percent of youth confined for more than 60 days whose records indicate that they received the psychosocial/social skills programming prescribed by their individual treatment plans.

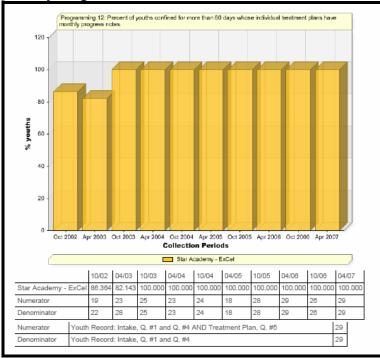


Percent of youth confined for more than 60 days whose records indicate they've received the social skills programming as prescribed in their ITP was 100% in October '06 and in April '07.

A FIP was developed for this OM in October '02 and has been formally closed.

6.4.12 Programming 12 Monthly Progress Notes

Percent of youth confined for more than 60 days whose individual treatment plans have monthly progress notes.



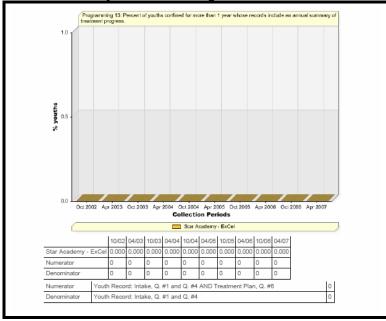
Percent of youth confined for more than 60 days whose ITP's have monthly progress notes remains at 100% for the last eight data collections.

A FIP was developed for this OM in April '03 along with Programming 17 and has been deemed successful and formally closed.

December 2007

6.4.13 Programming 13 Annual Summary Treatment Progress

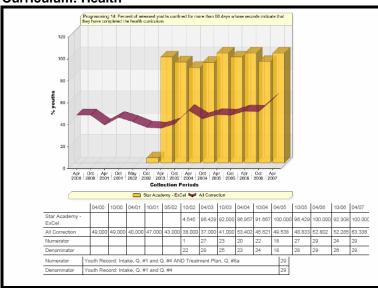
Percent of youth confined for more than 1 year whose records include an annual summary of treatment progress.



Percent of youth confined for more than 1 year whose records include an annual summary does not apply to the ExCEL program.

6.4.14 Programming 14 Curriculum: Health

Percent of youth confined for more than 60 days whose records indicated that they have completed the health curriculum.



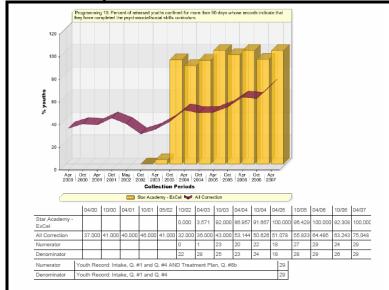
Percent of youth confined over 60 days whose records indicate they have completed the health curriculum is 92% for October '06 and 100% for April '07. These remain above the national averages of 52% and 63%.

A FIP was developed for the OM in October '02 and has been deemed successful and formally closed.

December 2007

6.4.15 Programming 15 Curriculum: Psychosocial/Social Skills

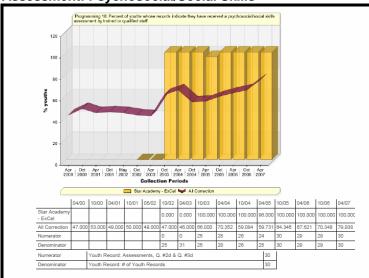
Percent of youth confined for more than 60 days whose records indicate that they have completed the psychosocial/social skills curriculum.



In October '06, 92% of youth confined over 60 days had records to indicate they have completed the social skills curriculum. This increased to 100% in April '07. The national average for this OM is currently 75%.

6.4.16 Programming 16 Assessment: Psychosocial/Social Skills

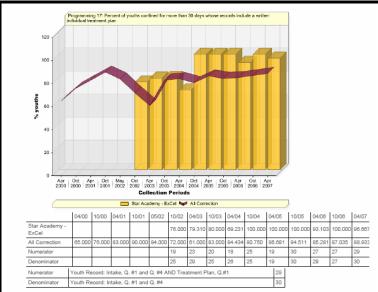
Percent of youth whose records indicated they have received a psychosocial/social skills assessment.



Percent of youth whose records indicate they've received a psychosocial/social skills assessment is 100% for October '06 and for April '07. This is above the national averages of 70% in October and 79% in April.

6.4.17 Programming 17 ITP

Percent of youth confined for more than 30 days whose records include a written individual treatment plan.

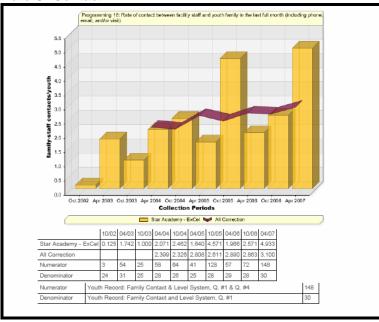


For the October '06 data collection 100% of juvenile's records include a written Individual Treatment Plan. The national average in October '06 is 87%. This slightly decreased in April '07 to 97% with a national average of 89%.

A FIP was developed for the OM in April '03 and has been deemed successful and formally closed.

6.4.18 Programming 18 Rate Of Contact

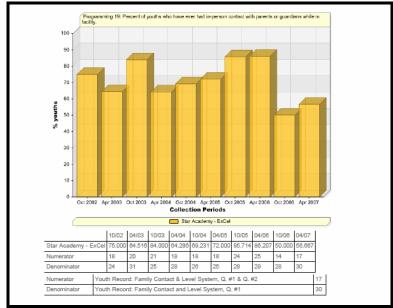
Rate of contact between facility staff and the youth's family (including phone, email, and/or visit).



Rate of contact between facility staff and youth family is 2.5 contacts per month in October '06 and 4.9 contacts per month in April '07. The current national average is 3.100.

A FIP was developed for the OM in April '05 and has been deemed successful and formally closed. 6.4.19 Programming 19 Youth Contact With Parents/Guardians

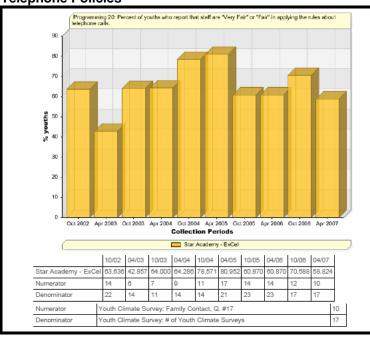
Percent of youth who have ever had in-person contact with parents or guardians while in facility.



For the October '06 data collection, 50% of youth have had in person contact with a parent or guardian while in the facility. This increased to 56% for the April '07 data collection.

6.4.20 Programming 20 Telephone Policies

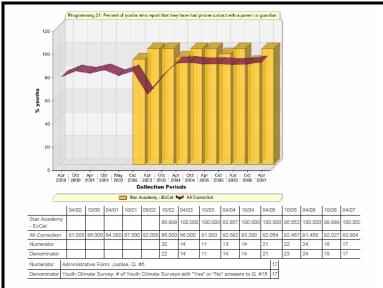
Percent of youth who report that policies governing telephone calls are implemented consistently.



Percent of youth who report that policies governing telephone calls are implemented increased from the previous data collection to 70% in October '06 and 59% in April '07.

6.4.21 Programming 21 Phone Contact

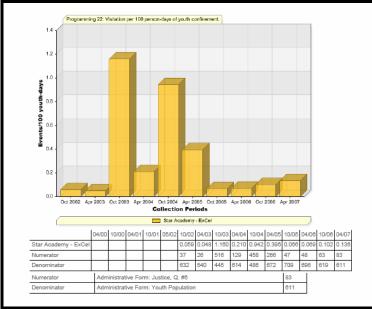
Percent of youth who report that they have had phone contact with a parent or guardian.



Percent of youth who report that they've had phone contact with a parent or guardian is 89% in October '06 and increased in April '07 to 100%. The national average is currently 93% for this OM.

6.4.22 Programming 22 Visitation

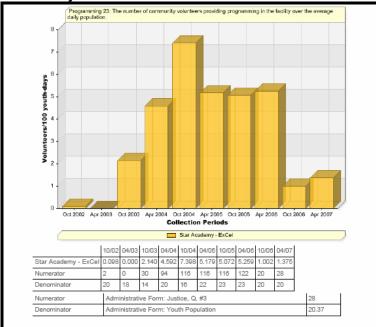
Visitation per 100 person days of youth confinement.



The rate of visitation per 100 person days of confinement increased in October '06 to a rate of .102 and then increased again in April '07 to a rate of .136.

6.4.23 Programming 23 Community Volunteers

The number of community volunteers providing programming in the facility over the average daily youth population.

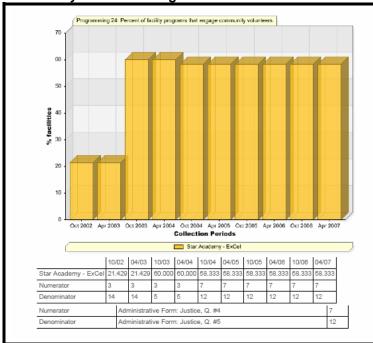


The number of community volunteers providing programming over the average day count was 1.002 in October '06 and then increased to 1.375 in April '07. PbS measures community volunteers who volunteer during data collection month only.

A FIP was developed for this OM in April 2003 and has been deemed successful and formally closed.

6.4.24 Programming 24 Community Volunteer Programs

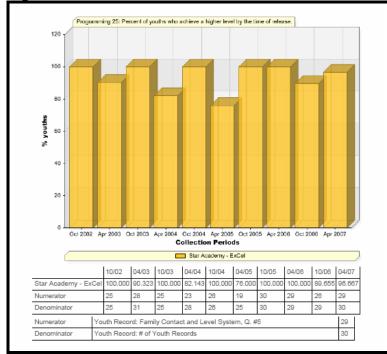
Percent of facility programs that engage community volunteers.



For both reporting periods, 58% of the various program components engaged community volunteers.

6.4.25 Programming 25 Higher Level Of Risk

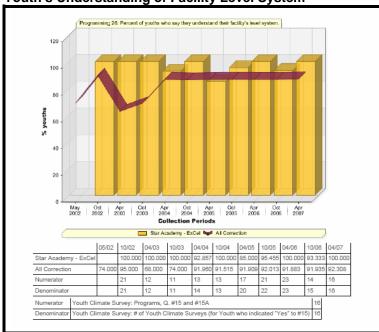
Percent of youth who achieve a higher level by the time of release.



Percent of youth who achieve a higher level by the time of their release is 89% in October '06 and 97% in April '07.

6.4.26 Programming 26 Youth's Understanding of Facility Level System

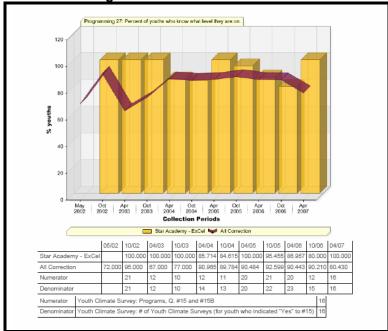
Percent of youth who say they understand their facility's level system.



In October '06, 93% of youth said they understand their facility's level system. This increased to 100% for April '07. The national averages are 92% for both data collections.

6.4.27 Programming 27 Youth's Knowing Level

Percent of youth who know what level they are on.



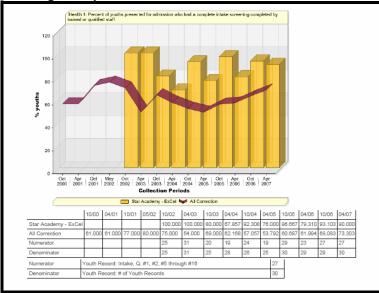
For the October '06 data collection, 80% of youth said they know what level they are on, compared to the national average of 90%. This increased to 100% in April '07 with the national average being 80%.

6.5 Health

This includes intake, ITP implementation, and juvenile awareness of services.

6.5.1 Health 1 Intake Screening: Complete

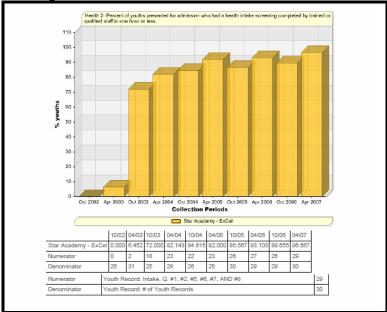
Percent of youth presented for admission who had a complete intake screening by trained or qualified staff.



In October '06, 93% of youth at admission had a complete intake screening from trained and qualified staff. This decreased to 90% in April '07, but remains better than the national average for both data collections.

6.5.2 Health 2 Intake Screening: Health

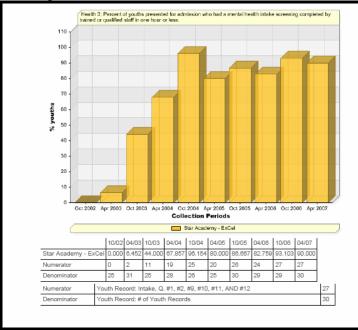
Percent of youth presented for admission who had a health intake screening completed by trained or qualified staff in one hour or less.



In October '06, 89% of the youth at admission to EX had a health intake screening in one hour or less. This increased to 97% in the April '07 data collection.

6.5.3 Health 3 Intake Screening: Mental Health

Percent of youth presented for admission who had a mental health intake screening completed by trained or qualified staff in one hour or less.

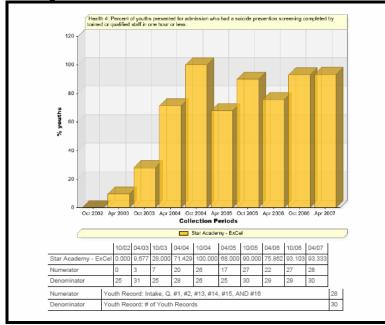


In October '06, 93% of the youth at admission to EX had a mental health intake screening in one hour or less. This decreased to 90% in April '07.

Note: The FIP team is monitoring this area closely.

6.5.4 Health 4 Intake Screening: Suicide Prevention

Percent of youth presented for admission who had a suicide prevention screening completed by trained or qualified staff in one hour or less.

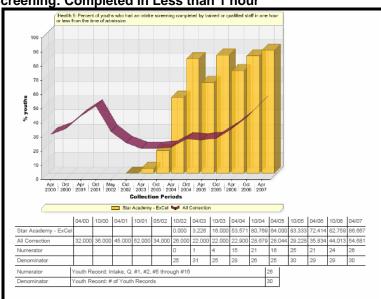


In October '06, 93% of the youth at admission to ExCEL had suicide prevention screening in one hour or less. This remained at 76% in April '07.

Note: The FIP team will monitor this area.

6.5.5 Health 5 Intake Screening: Completed in Less than 1 hour

Percent of youth presented for admission who had an intake screening completed by trained or qualified staff in one hour or less.

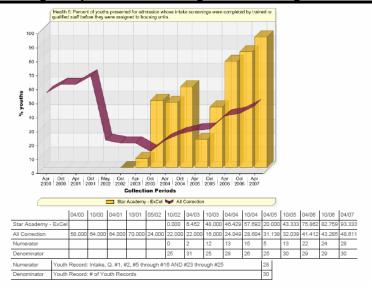


In October '06, 83% of the youth at admission to EX had a complete intake screening by trained or qualified staff in one hour or less. This increased to 97% in April '07 compared to 55% nationally.

Note: The FIP team will monitor this area.

6.5.6 Health 6 Intake Screening Completed before Assigned to Housing Unit

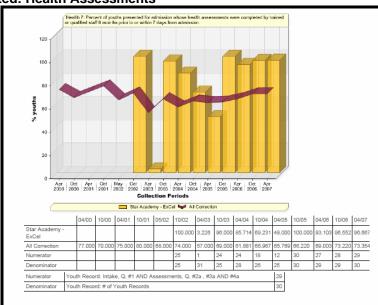
Percent of youth presented for admission whose intake screenings were completed by trained or qualified staff before they were assigned to housing units.



Percent of youth at admission whose intake screenings were completed before they were assigned housing units increased to 82% in October '06, and increased again in April '07 to 93%. The national averages are 43% in October and 48% in April.

6.5.7 Health 7 Completed: Health Assessments

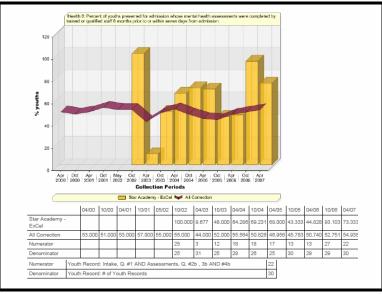
Percent of youth presented for admission whose health assessments were completed by trained or qualified staff within sven days.



The percent of youth admitted who had health assessments completed within 7 days is 96% in October '06 and in April '07. The national average for this OM is currently 73%.

6.5.8 Health 8 Completed: Mental Health Assessment

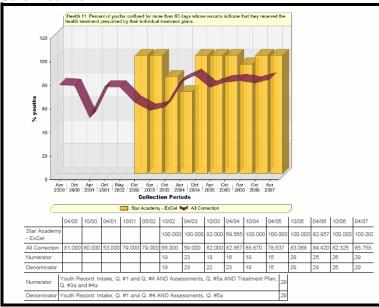
Percent of youth presented for admission whose mental health assessments were completed by trained or qualified staff within seven days.



In the ExCel program, 93% of the youth had mental health assessments completed within 7 days in the October '06 data collection, and 73% in April '07 data collection. The national averages are 53% in October and 55% in April.

6.5.9 Health 11 Health Care Treatment

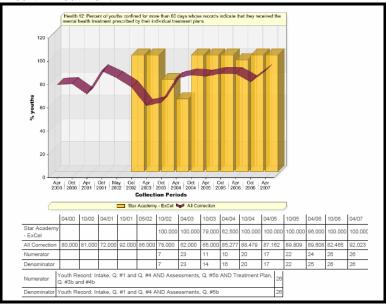
Percent of youth confined for more than 60 days whose records indicated that they received the health treatment prescribed by their individual treatment plans.



Percent of juveniles confined for over 60 days whose records indicate they received the health treatment as prescribed by their ITP is 100% for both data collections.

6.5.10 Health 12 Mental Health Treatment

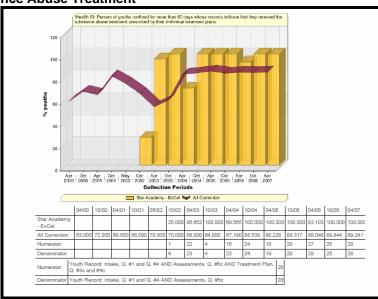
Percent of youth confined for more than 60 days whose records indicated that they received the mental health treatment prescribed by their individual treatment plans.



Percent of juveniles confined for over 60 days whose records indicate they received Mental Health treatment as prescribed by their ITP is 100% for October and April. The national average is currently 92%.

6.5.11 Health 13 Substance Abuse Treatment

Percent of youth confined for more than 60 days whose records indicate that they received the substance abuse treatment prescribed by their individual treatment plans.

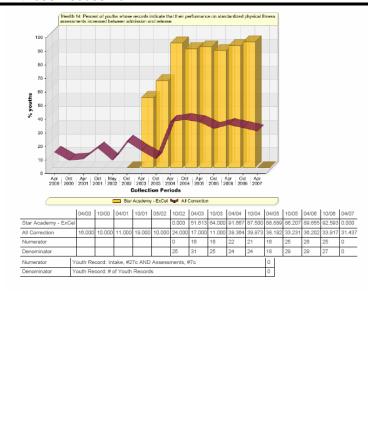


Percent of juveniles confined for over 60 days whose records indicate they received substance abuse treatment as prescribed by their ITP is 100% for October '06 and for April '07. The national averages are 88% and 89% respectively.

December 2007

6.5.12 Health 14 Physical Fitness Assessment

Percent of youth whose records indicate that their performance on standardized physical fitness assessments increased between admission and release.



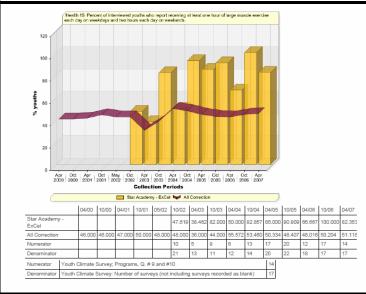
Percent of youth whose records indicate their performance on standardized physical fitness assessments increased between admission and release is 92% for October '06. In April '07 zero percent of youth received a physical fitness assessment. The national averages are 34% in October and 31% in April.

The Facility Improvement Team has taken a close look at this OM and has determined that assessments will be back on track due to the wellness instructor filled position.

A FIP was developed for this OM in October 2002 and has been deemed successful and formally closed.

6.5.13 Health 15 Large Muscle Exercise

Percent of interviewed vouth who report receiving at least one hour of large muscle exercise each day on weekdays and two hours each day on weekends.

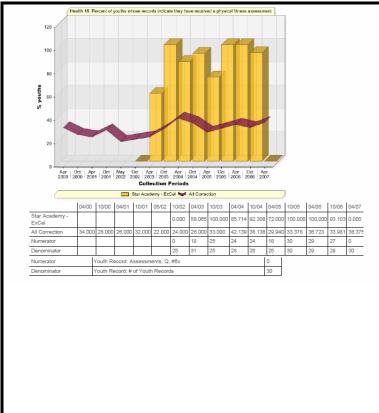


In October '06, 100% of interviewed youth report receiving at least one hour of large muscle exercise each day on weekdays and two hours each day on weekends. This decreased to 82% in April '07. The national average is 51% for April '07 data collection.

A FIP was developed for this OM in October 2004 and has been deemed successful and formally closed.

December 2007 ExCel 6.5.14 Health 16 Physical Fitness Assessment

Percent of youth whose records indicate they have received a physical fitness assessment.



In the ExCel program, 93% of youth records indicate the youth received a physical fitness assessment in October '06. In April '07 zero percent of youth received a physical fitness assessment. The national average for April '07 is 38%.

The Facility Improvement Team has taken a close look at this OM and has determined that assessments will be back on track due to the wellness instructor filled position.

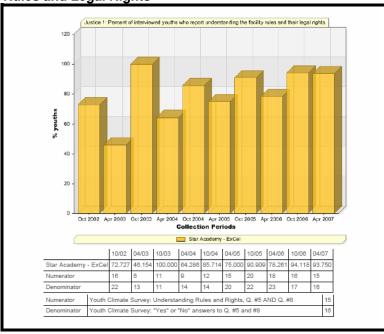
A FIP was developed for this OM in October 2002 and has been deemed successful and formally closed.

6.6 Justice

This includes grievances and legal rights

6.6.1 Justice 1 Facility Rules and Legal Rights

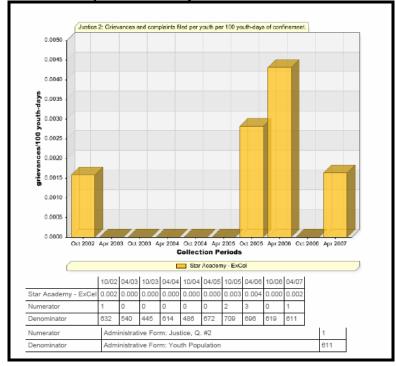
Percent of interviewed youth who report understanding the facility rules and their legal rights.



Percent of interviewed youth who report they understand facility rules and legal rights increased to 94.1% in October '06 and decreased slightly to 93.7% in April '07.

6.6.2 Justice 2 Grievances and Complaints: Filed by Youth

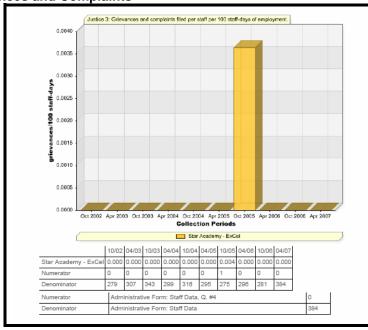
Grievances and complaints filed per youth per 100 youth days of confinement.



Grievances and complaints filed per youth per 100 person days of confinement is zero for October '06 and one for April '07.

6.6.3 Justice 3 Grievances and Complaints

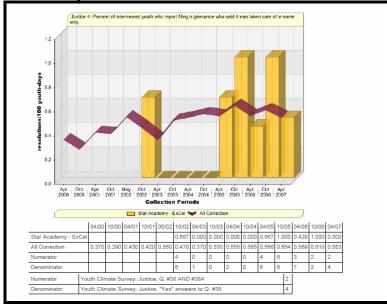
Grievances and complaints filed per staff per 100 staff days of employment.



Grievances and complaints filed per staff per 100 days of employment is zero for October '06 and for April '07.

6.6.4 Justice 4 Grievances Filed By Youth

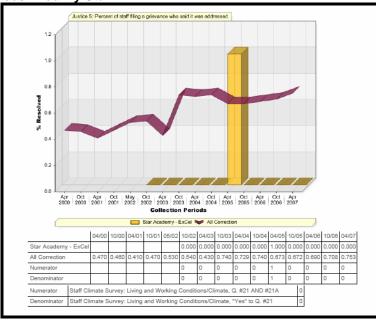
Percent of interviewed youth who report filing a grievance and who said it was addressed.



The percent of interviewed youth who report filing a grievance and said it was addressed was 100% for October '06.In April '07 two of four youth said their grievance was addressed, a rate of .500. The national average for this OM is currently .563.

6.6.5 Justice 5 Grievances Filed By Staff

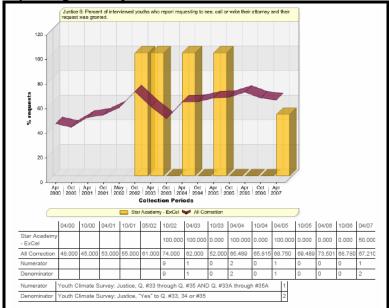
Percent of interviewed staff filing grievance who said it was addressed.



Staff filing a grievance and report that the grievance was addressed is not applicable for October '06 and April '07 since no grievances were filed. The national average for this OM is currently .753.

6.6.6 Justice 6 Youth Requesting Attorney Contact

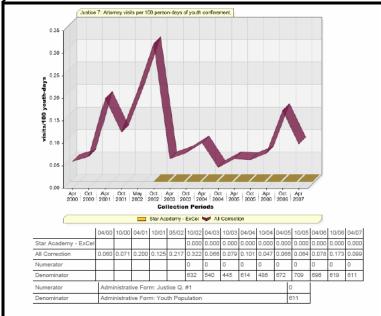
Percent of interviewed youth who report requesting to see, call, or write their attorney and their request was granted.



Percent of youth who requested to see, call or write their attorney and their request was granted is zero in October '06 and 50 % in April '07.

6.6.7 Justice 7 Attorney Visits

Attorney visits per 100 person days of youth confinement.



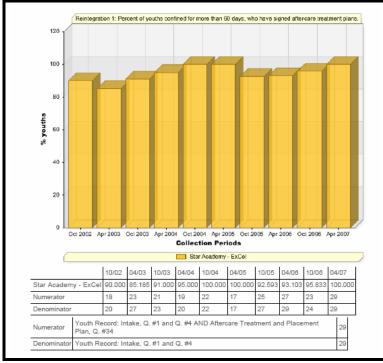
There were no attorney visits per 100 person days of youth confinement in both October and April.

6.7 Reintegration

This includes aftercare treatment plans, youth's correspondence, case manager, and community referrals

6.7.1 **Reintegration 1 Aftercare Treatment Plans**

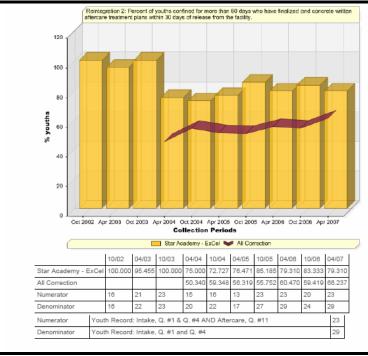
Percent of youth confined for more than 60 days who have signed aftercare treatment plans.



Percent of youth, confined for more than 60 days, who have signed aftercare treatment plans is 96% in October '06 and 100% in April '07.

6.7.2 Reintegration 2 Aftercare Treatment Plans Finalized

Percent of youth confined for more than 60 days who have finalized and concrete written aftercare treatment plans within 30 days of release from the facility.



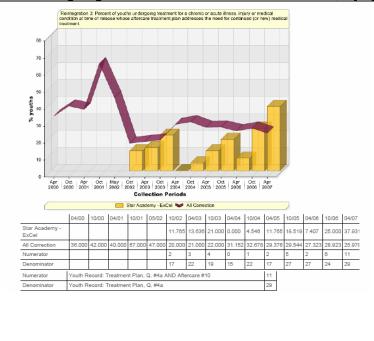
Percent of youth, confined for more than 60 days who have finalized and concrete written aftercare treatment plans prior to 30 days of release from the facility is 83% in October '06, and then increased to 79% in April '07.

A FIP was developed for the OM in April '05 and has been deemed successful and formally closed.

December 2007 ExCel

Reintegration 3 Youth Undergoing Treatment: Chronic Or Acute Illness, Injury or Medical Condition 6.7.3

Percent of youth undergoing treatment for a chronic or acute illness, injury or medical condition at time of release whose aftercare treatment plan addresses the need for continued (or new) medical treatment.

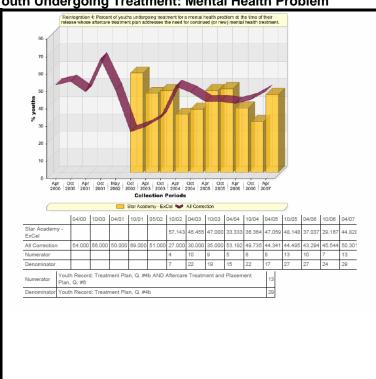


Percent of youth undergoing treatment for a chronic or acute illness, injury or medical condition at time of release whose aftercare treatment plan addressed the need for continued (or new) medical treatment increased to 25% for October '06 compared to 29% nationally. In April '07, this increased to 40% compared to 26% nationally.

A FIP was developed for this OM in April 2005, see details below and has been deemed successful and formally closed.

Reintegration 4 Youth Undergoing Treatment: Mental Health Problem 6.7.4

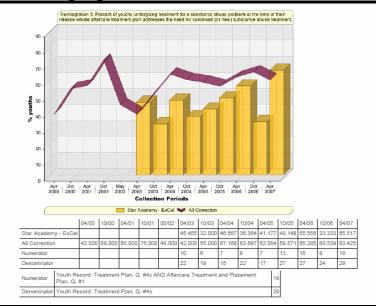
Percent of youth undergoing treatment for a mental health problem at the time of their release whose aftercare treatment plan addresses the need for continued (or new) mental health treatment.



Percent of youth undergoing treatment for a mental health problem at time of release whose aftercare treatment plan addressed the need for continued (or new) mental health treatment is 29% in October '06 and 45% in April '07. The current national average is 50%.

December 2007 ExCel 6.7.5 Reintegration 5 Youth Undergoing Treatment: Substance Abuse

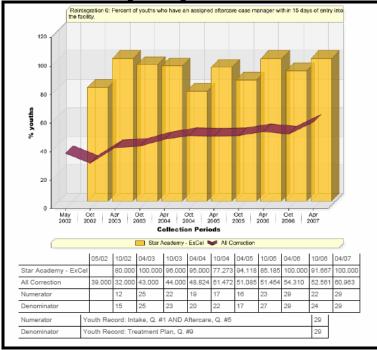
Percent of youth undergoing treatment for a substance abuse problem at the time of their release whose aftercare treatment plan addresses the need for continue (or new) substance abuse treatment.



Percent of youth undergoing treatment for a substance abuse problem at the time of release whose aftercare treatment plan addressed the need for continued (or new) substance abuse treatment decreased to 33% in October '06 and then increased to 65% in April '07. The current national average is 63%.

6.7.6 Reintegration 6 Aftercare Case Manager Assignment

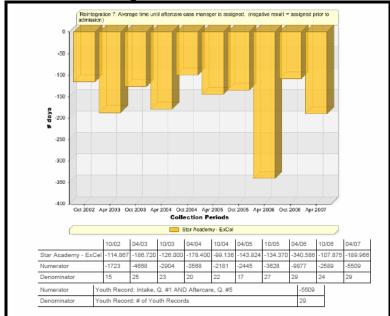
Percent of youth who have an assigned aftercare case manager within 15 days of entry into the facility.



In October '06, 92% of youth have an assigned aftercare case manager within 15 days of entry into the facility and 100% for April '07. This is above the national averages which are 52% (October) and 61% (April).

6.7.7 Reintegration 7 Aftercare Case Manager Prior to Admission

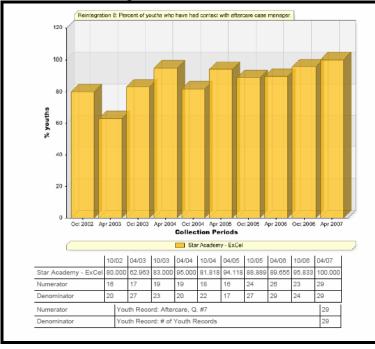
Average time until aftercare case manager is assigned (negative result = assigned prior to admission).



Aftercare Case Managers (JCA) are assigned to youth prior to their admission to ExCEL.

6.7.8 Reintegration 8 Aftercare Case Manager Contact

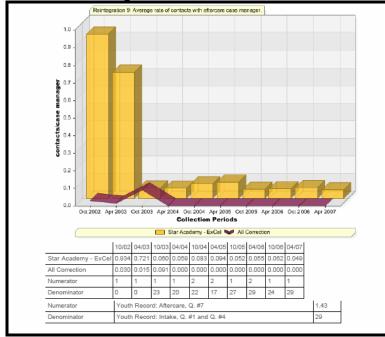
Percent of youth who have had in person contact with aftercare case manager.



In October '06, 96% of youth had in-person contact with their aftercare case manager. This increased to 100% in April '07.

6.7.9 Reintegration 9 Aftercare Case Manger In Person Contacts

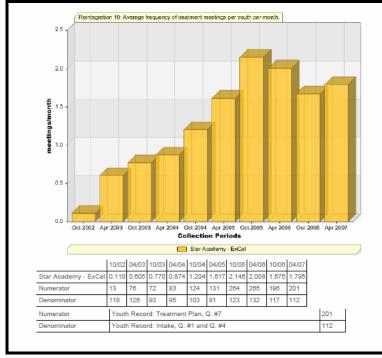
Average rate of in person contacts with aftercare case manager.



The average rate of inperson contacts with aftercare case manager is .062 contacts in October '06 and .049 contacts in April '07.

6.7.10 Reintegration 10 Treatment Meeting Frequency

Average frequency of treatment meetings.



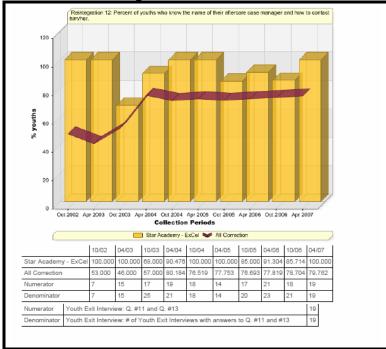
The average frequency of treatment meetings decreased to 1.675 per month in October '06 and 1.795 in April '07. ExCel is a shorter term placement program with a flexible length of stay.

A FIP was developed for this OM in April 2004 and has been deemed successful and formally closed.

December 2007

6.7.11 Reintegration 12 Aftercare Case Manager

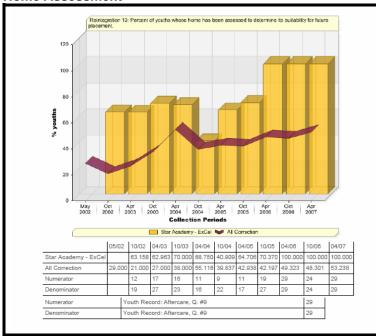
Percent of youth who know the name of their aftercare case manager and how to contact him/her.



In October '06, 86% of youth knew the name of their aftercare case manager and how to contact him/her. This increased in April '07 to 100 %. The national averages for these two data collections are 79% and 80%.

6.7.12 Reintegration 13 Home Assessment

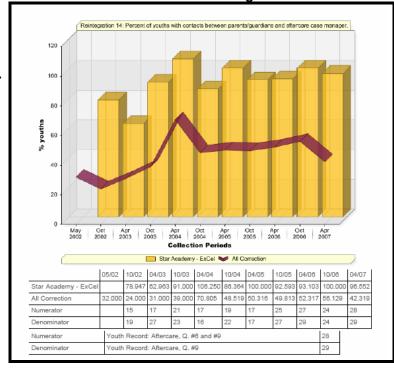
Percent of youth whose home has been assessed to determine its suitability for future placement.



In both October and April data collection, 100% of the youth's homes have been assessed to determine its suitability for future placement. These remain above national averages which are 48% (October) and 53% (April).

6.7.13 Reintegration 14 Contact Between Aftercare Case Manger and Parents/Guardians

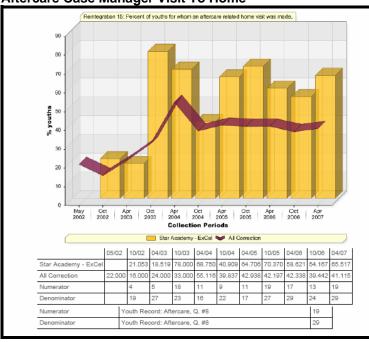
Percent of youth with contacts between parents/guardians and aftercare case manager.



In October '06, the percent of youth with contacts between parents/guardians and aftercare case manager is 100% compared to 56% nationally. In April '07, this decreased to 96% and above the national average of 42%.

6.7.14 Reintegration 15 Aftercare Case Manager Visit To Home

Percent of youth whose aftercare case manager made a family visit to the youth's home.

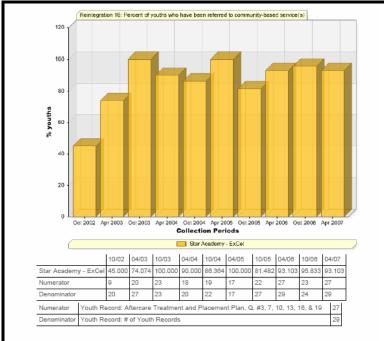


In October '06, 54% of the youth aftercare case managers have made a family visit to the youth's home, compared to the national average of 39%. In April '07, this increased to 65% and remains above the national average of 41%.

December 2007

6.7.15 Reintegration 16 Referred Youth

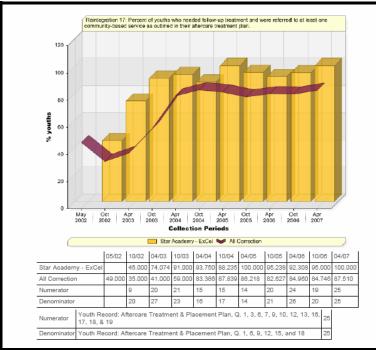
Percent of youth who have been referred.



In October '06, 96% of youth have been referred for aftercare services and 93% of youth were referred in April '07.

6.7.16 Reintegration 17 Aftercare Treatment Plan: Referral

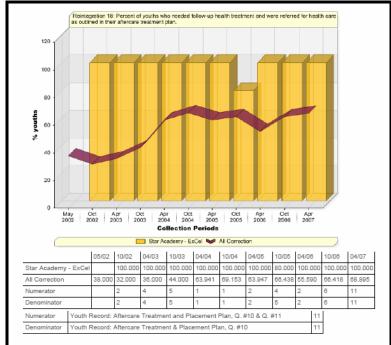
Percent of youth who needed follow-up treatment and were referred to at least one community based service as outlined in their aftercare treatment plan.



Percent of youth who are referred to at least one community-based service as outlined in their aftercare treatment plan increased to 95% in October '06 and increased again to 100% in April '07. These remain above the national average of 85% (October) and 87% (April).

6.7.17 Reintegration 18 Aftercare Treatment Plan: Health Care

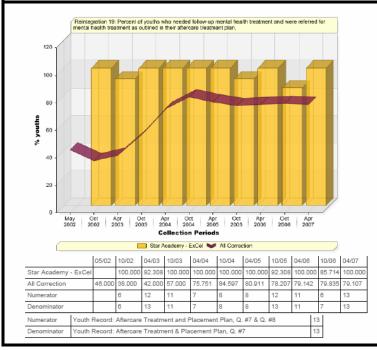
Percent of youth who needed follow-up health treatment and were referred for health care as outlined in their aftercare treatment plan.



Percent of youth who needed follow-up treatment and were referred for health care as outlined in their aftercare treatment plan is 100% for the last three data collections. These remain above the national average of 66% and 69%.

6.7.18 Reintegration 19 Aftercare Treatment Plan: Mental Health Care

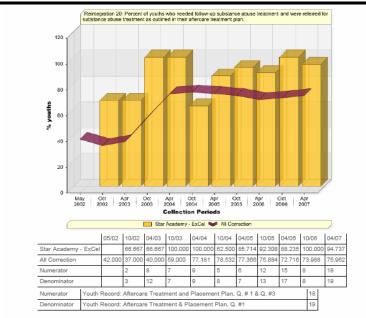
Percent of youth who needed follow-up mental health treatment and were referred for mental health care as outlined in their aftercare treatment plan.



Percent of youth who needed follow-up mental health treatment and were referred for mental health treatment as outlined in their aftercare treatment plan decreased to 86% for October '06 and then increased to 100% in April '07. The national average is 80% (October) and 79% (April).

6.7.19 Reintegration 20 Aftercare Treatment Plan: Substance Abuse

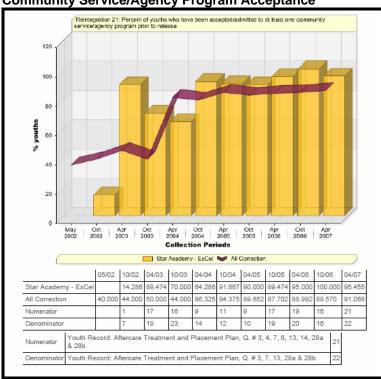
Percent of youth who needed follow-up substance abuse treatment and were referred for substance abuse treatment as outlined in their aftercare treatment plan.



Percent of youth who needed follow-up substance abuse treatment and were referred for substance abuse treatment as outlined in their aftercare treatment plan increased to 100% in October '06 and decreased to 95% in April '07. The national averages for these are 74% (October) and 76% (April).

6.7.20 Reintegration 21 Community Service/Agency Program Acceptance

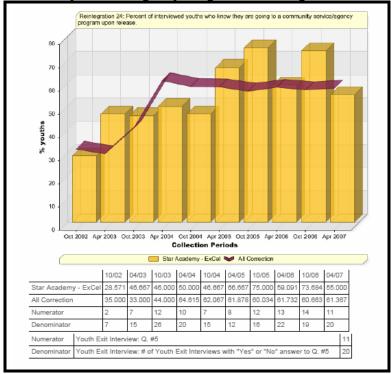
Percent of youth who have been accepted/admitted to at least one community service/agency program prior to release.



Percent of youth who have been accepted/admitted to at least one community service/agency program prior to release is 100% for October '06, which is higher than the national average of 89%. In April '07 this decreased to 95%, but above the national average of 91%.

6.7.21 Reintegration 24 Community Service/Agency Program Knowledge

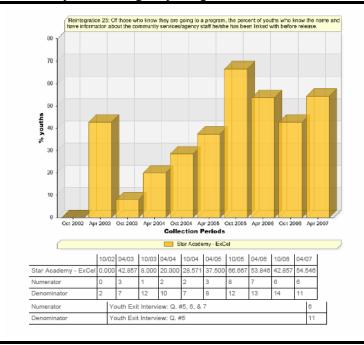
Percent of interviewed youth who know they are going to a community service/agency program upon release.



In October '06, 74% of interviewed youth said they knew they were going to a community service/agency program upon release compared to 61% nationally. This decreased to 55% in April '07 with the national average of 61%.

6.7.22 Reintegration 25 Community Service/Agency Program Information

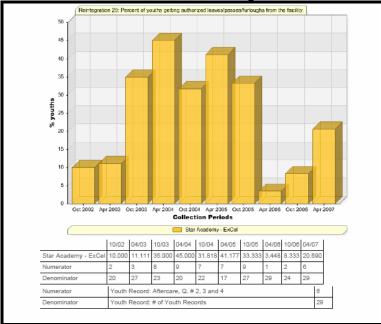
Of those who know they are going to a program, the percent of youth who know the name and have information about the community services/agency staff he/she has been linked with before release.



Of those who knew they were going to a program, 43% of youth in October knew the name and had information about the community services/agency staff he/she has been linked with before release. In April '07, 54% had this information.

6.7.23 Reintegration 29 Authorization of Leaves/Passes/Furloughs

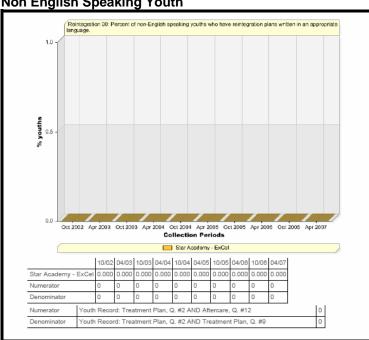
Percent of youth getting authorized leaves/passes/furlough from the facility.



Percentage of youth getting authorized leave/passes/furloughs from the facility is increased to 8.3% in October '06 and 20% in April '07.

6.7.24 Reintegration 30 Non English Speaking Youth

Percent of non-English speaking youth who have reintegration plans written in an appropriate language.



Percentage of non-English speaking youth who have reintegration plans written in another appropriate language does not apply to EX for both October or April data collections.